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INTRODUCTION

Background

services in Queensland journeys taken in Queensland taxis in 2010, making taxi travel one of the most frequently used public transport Taxi services are an integral part of Queensland's public transport network. There were 82 million passenger

The Department of Transport and Main Roads acts as a regulator for the taxi industry. The Department's Queensland Taxi Strategic Plan 2010-2015 (TSP) aims to address standards in the Queensland taxi system.

The aims of the TSP are to ensure that the Queensland taxi system is Safe, Reliable, Accountable, Customer Focused, Commercially Viable and Green. This research focuses on the safety, reliability and customer focus of Queensland

Research Objectives

changes in the performance of the taxi industry over time this report provides valuable insight into the effectiveness of actions implemented as part of the TSP. The use of Key Performance Indicators (KPIs) provides baseline measures to allow the Department to easily track This research aims to assess the customer service performance of the QLD taxi industry. The data presented in

Introduction

mystery shoppers with disability (QDN members). Toowoomba, Mackay, Townsville, Cairns and Rockhampton. 68 of these mystery shops were conducted by 1265 mystery shops were conducted overall across Brisbane, Ipswich, Redcliffe, Gold Coast, Sunshine Coast,

1265	1202	Total Sample
83	75	Rockhampton
123	125	Cairns
111	125	Townsville
87	75	Mackay
100	100	Toowoomba
140	126	Sunshine Coast
162	176	Gold Coast
95	100	Redcliffe
102	100	Ipswich
262	200	Brisbane
Sample Obtained	Quota Set	REGION

of mystery shops conducted by people with disability that would be achieved in each area, some quotas were exceeded, while others were not met (albeit by only a small number of shops in each). sufficient sample size in each area to provide statistically reliable results. Because of uncertainty in the number Mystery shopping quotas were based on the number of taxis licensed in each taxi service area and on obtaining a

iscover your

BREAKDOWN OF JOURNEYS

- Mystery shops were conducted by people with disability (QDN members) in Brisbane (29 trips), Sunshine Coast (11 trips), Toowoomba (5 trips), Mackay (7 trips) and Cairns (16 trips).
- were evaluated as a local business person; 18% as a recreational visitor; and 12% as a business visitor 50% of journeys were evaluated with shoppers posing as locals using the taxi for recreational or everyday use; 18%
- wet/raining for 2% of journeys. The road conditions were normal for 70% of the journeys evaluated; low traffic for 21%; high traffic for 7%; and
- most frequently visited destinations. A spread of various origin and destination points were included in the project. The most common origins assessed were from home (25%), shop (22%) and venue (15%). Home (24%), shop (19%) and venue (14%) were also the
- Journeys were spread across the days of the week with 75% of trips taken on weekdays, and 25% on weekends.
- Starting time of the trip was distributed across all time frames, with the majority of trips taken between 7am and
- Overall 64% of trips were booked (51% for immediate pick-up; 13% booked in advance) and 36% were hailed (from a rank -29%; or the road -7%).
- Approximately a fifth of taxi journeys were with Black & White cabs (20%) and almost one quarter with Yellow company that is not Black & White or Yellow (including Gold Coast Cabs, Suncoast Cabs etc.). cabs (23%). Over half of journeys were with cabs defined as "Other" (55%). This "Other" category includes any tax

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Breakdown of Journeys

The following tables provide a breakdown of journeys for the stud
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Region	n=1265
Brisbane	21%
lpswich	8%
Redcliffe	8%
Gold Coast	13%
Sunshine Coast	11%
Toowoomba	8%
Mackay	7%
Townsville	9%
Cairns	10%
Rockhampton	7%
Day	n=1265
Monday	12%
Tuesday	17%
Wednesday	16%
Thursday	15%
Friday	14%
Saturday	12%
Sunday	13%
Week days	75%
Weekends	25%
Time	n=1265
3:01-7:00am	9%
7:01-11:00am	19%
11:01am-3:00pm	21%
3:01-7:00pm	24%
7:01-11:00pm	19%
11:01pm-3:00pm	8%

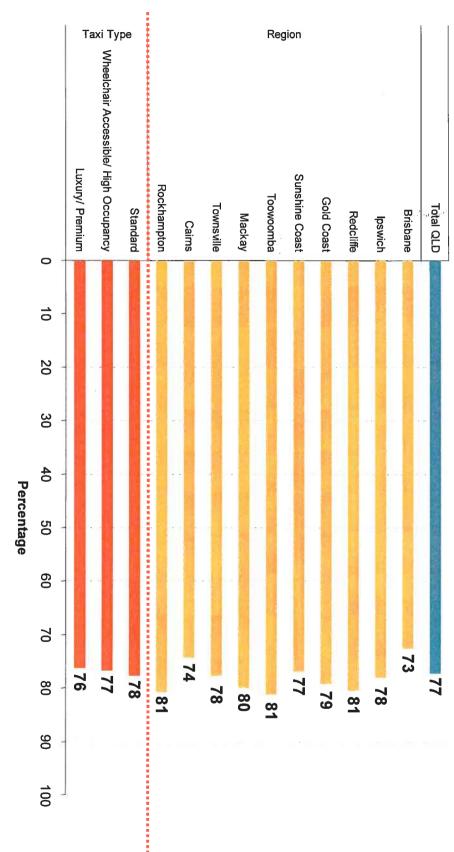
Attraction	Work	Business	Transport Hub	Appointment	Hotel	Venue	Shop	Home	Destination	Work	Attraction	Business	Appointment	Transport Hub	Hotel	Venue	Shop	Home	Origin	Mean	More than 40 mins	31-40 mins	26-30 mins	21-25 mins	16-20 mins	11-15 mins	6-10 mins	1-5mins
5%	5%	7%	8%	9%	9%	14%	19%	24%	n=1265	3%	4%	6%	8%	9%	9%	15%	22%	25%	n=1265	16%	2%	6%	7%	10%	19%	19%	26%	10%

2%	Wet/Raining
7%	High Traffic
21%	Low Traffic
70%	Normal
n=1265	B15 - Road Conditions
\$27	Mean
n=1265	Total Cost of Journey
5%	TSS Card
15%	Cabcharge Voucher
39%	Credit/ Debit Card
45%	Cash
n=1265	C3 - Payment Method Used
2%	No Answer
1%	Other
3%	Luxury/ Premium
20%	Wheelchair Accessible/ High C
75%	Standard
n=1265	A4 - Taxi Type
2%	No Answer
55%	Other
23%	Yellow
20%	Black & White
n=1265	A2 - Taxi Company
36%	Hailed
64%	Booked
n=1265	A5 - How Taxi Obtained
12%	Business Visitor
18%	Recreational Visitor
18%	Business Local
50%	Recreational/Everyday Local
n=1265	A1 - Passenger Scenario

OVERALL PERFORMANCE

score of 77% attained. In general the QLD taxi industry is performing quite well at this point in time with an overall KPI

Overall KPI Score by Region & Taxi Type

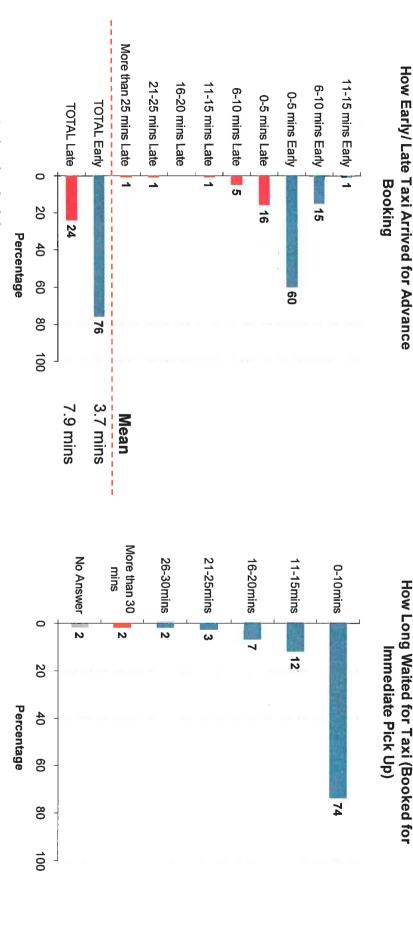


Overall KPI Score

Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/ High Occupancy (n=248) Luxury/ Premium (n=33), Other (n=8). Total QLD (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100),

Waiting Time for Taxi Booked in Advance

- Three quarters of all taxis booked in advance arrived on time or early (76%).
- The majority of taxis arrived within 5 minutes of the booked time (60%, 0-5 mins early; 16%, 0-5 mins late).
- Three quarters of taxis booked for immediate pick up arrived within 10 minutes (74%).
- Only 2 % of taxis booked for immediate pick up took longer than 30 minutes to arrive.



A6.

Base: Note:

Booked taxi arrival time

advance for pick up later the same day at a specified time Includes taxis booked in advance the day before, and taxis booked in Total Booked in Advance and provided booked taxi arrival time (n=116)

A6. Note: Base:

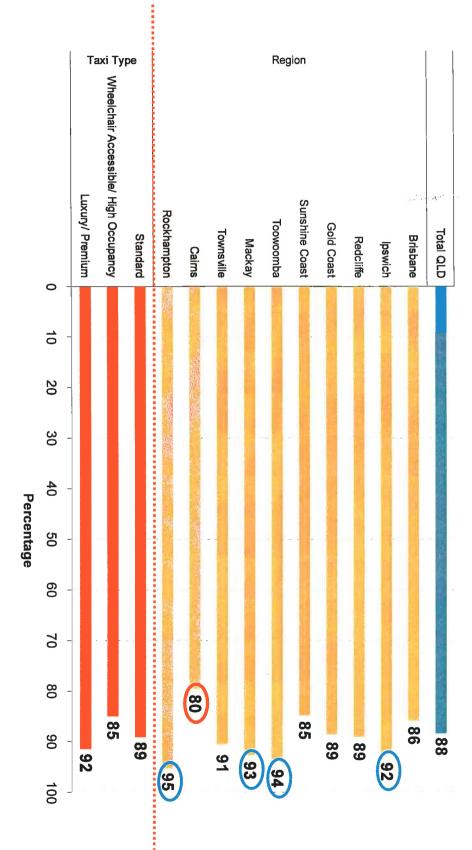
Booked taxi arrival time

Only includes taxis booked for immediate pick up. Total Booked for Immediate Pick Up (n=643)

TAXI CHARACTERISTICS

Taxi characteristics were also rated highly, achieving a KPI score of 88%.

Taxi Characteristics KPI Score by Region & Taxi Type



Taxi Characteristics KPI Score

Luxury/ Premium (n=33). Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/ High Occupancy (n=248) Total QLD (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100),

Exterior of Taxi Clean By Region & Taxi Type

- 98% of the taxis mystery shopped had a clean exterior. This figure was relatively consistent across all regions (ranging from 93% in Cairns to 100% in Brisbane, Ipswich and Toowoomba).
- Luxury/ premium taxis had a 100% record for clean exteriors.
- Comments about the cleanliness of the taxi generally indicated that when the exterior was rated as not clean, it was

due to road grime or a dirty windscreen.



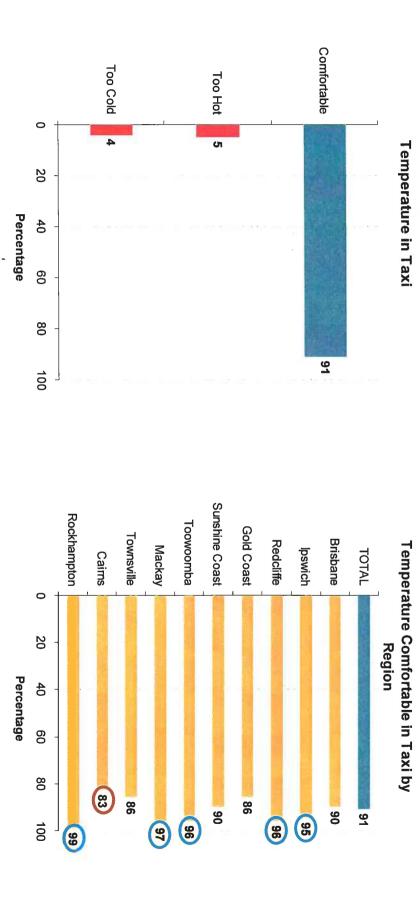
Exterior clean

Base:

Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83).

Temperature in Taxi By Region

- In 91% of QLD taxis the temperature was rated as comfort
- In 91% of QLD taxis the temperature was rated as comfortable.
- Significantly higher proportions of Ipswich, Redcliffe, Toowoomba, Mackay and Rockhampton taxis were rated as proportions with a comfortable temperature (83%). having a comfortable temperature (95%, 96%, 96%, 97% and 99% respectively), while Cairns had significantly lower
- was the primary reason for it being too hot or cold in the vehicle. While passengers generally found the temperature in the taxi to be comfortable, air conditioning too high or not on



B9. Base:

Temperature in taxi

Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83).

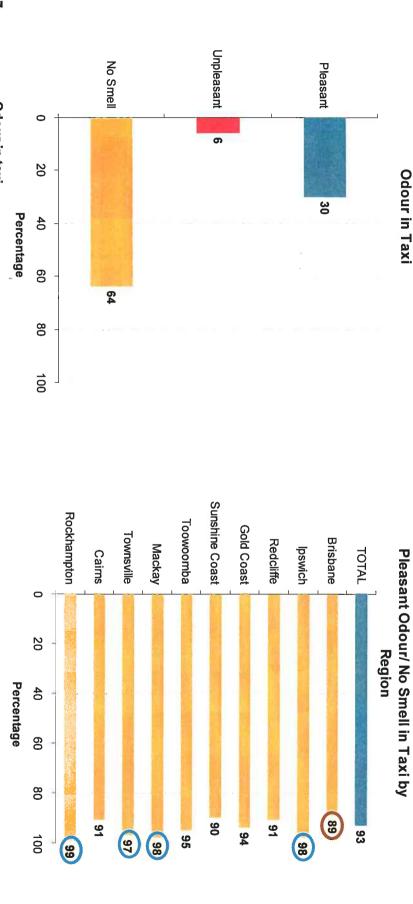
Odour in Taxi

By Region

30% of the taxis mystery shopped were rated as having a pleasant odour and 64% were rated as having no smell.

with ratings significantly higher for Ipswich (98%), Mackay (98%), Townsville (97%) and Rockhampton (99%). A significantly lower proportion of taxis in Brisbane were rated as having a pleasant smell or no smell at all (89%),

Frequently cited reasons for unpleasant odours in taxis were body odour of the driver, cigarette smells, or food



Base:

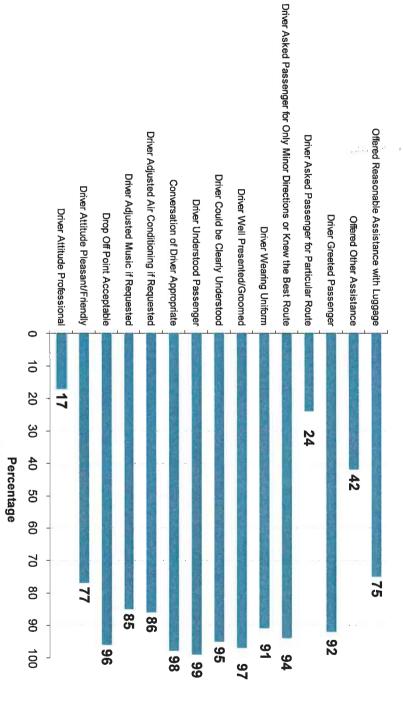
Odour in taxi

Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83). Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100),

Driver Service/ Characteristics

assistance with luggage and the level of professionalism shown by drivers. There is some room for improvement in the service offered by drivers, particularly in relation to

Driver Service/ Characteristics



A10. Driver greeted you, A11. Driver asked you for a particular route, A13. Driver asked you for directions, B3. Driver wearing uniform, B4. Driver well presented/groomed, B5. Driver could be clearly understood, B6. Driver understood you, C12. Drop off point acceptable, D1. General driver attitude throughout journey.

Total QLD (n=1265).

A8. Reasonable assistance with luggage

: Total Passengers with Luggage (n=175).

A9. Offered other assistance

e: Total Passengers Requiring Assistance (n=287).

Driver adjusted air conditioning if requested

B10. Driver adjusted air conditioning if requestedBase: Total passengers requested air conditioning adjusted (n=148).

B12. Adjusted music

Total passengers requested music adjusted (n=82).

B13. Conversation of driverBase: Total driver made conversation (n=1092).

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Driver Offered Other Assistance By Region & Taxi Type

securing a wheelchair) in 42% of cases where the passenger felt they required assistance. In some cases passengers clearly required assistance and asked for it before the driver took action. The driver offered the passenger other assistance (such as aiding an elderly passenger in entering the vehicle, opening the door, or

occupancy taxis (72%). A significantly higher proportion of drivers offered other assistance for passengers travelling in wheelchair accessible/ high

Sunshine Coast Rockhampton Toowoomba Gold Coast Townsville Brisbane Redcliffe Mackay TOTAL Offered Other Assistance by Region Cairns pswich 4 20 20 Percentage 6 42 44 45 50 50 60 69 70 80 85 100 100 Wheelchair Accessible/ Occupancy Luxury/ Premium* Standard TOTAL Offered Other Assistance by Taxi Type 0 20 24 Percentage 6 42 60 72 80 8 100

Offered other assistance

Occupancy (n=96), Luxury/Premium (n=2). Toowoomba (n=24), Mackay (n=10), Townsville (n=80), Cairns (n=39), Rockhampton (n=3); Standard (n=177), Wheelchair Accessible/High Total Passengers Requiring Assistance (n=287), Brisbane (n=59), Ipswich (n=19), Redcliffe (n=5), Gold Coast (n=13), Sunshine Coast (n=16),

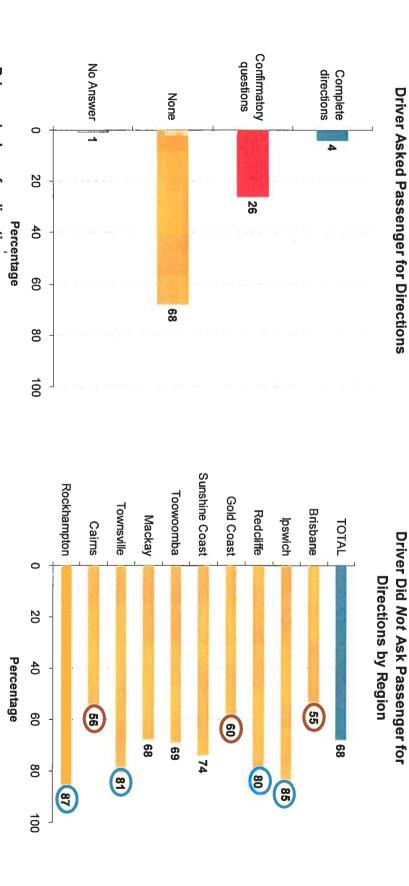
* Denotes small sample size

Note:

Base:

Driver Asked Passenger for Directions By Region

- in these cases the driver asked because they did not know they way. directions were asked for on just 4% of trips. Comments regarding drivers asking for complete directions show that Confirmatory questions (such as "do I turn here") were asked of the passenger in 26% of journeys. Complete
- For significantly higher proportions of journeys in Ipswich (85%), Redcliffe (80%), Townsville (81%) and Rockhampton taxis (87%), the driver did not ask for any directions.



Driver asked you for directions

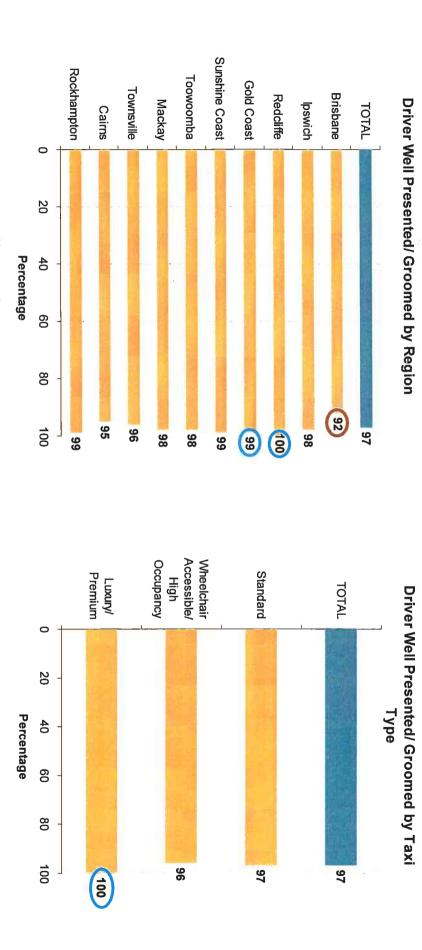
Base:

Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83).

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Driver Well Presented & Groomed By Region & Taxi Type

- Almost all drivers evaluated were rated as being well presented and groomed (97%).
- wearing casual clothes, had dirty clothing or scruffy, untidy hair. Of the 3% not considered to be well presented/groomed, passenger comments indicated that some drivers were
- 100% of Redcliffe drivers evaluated were rated as well presented/groomed, as were drivers of luxury/ premium



Base:

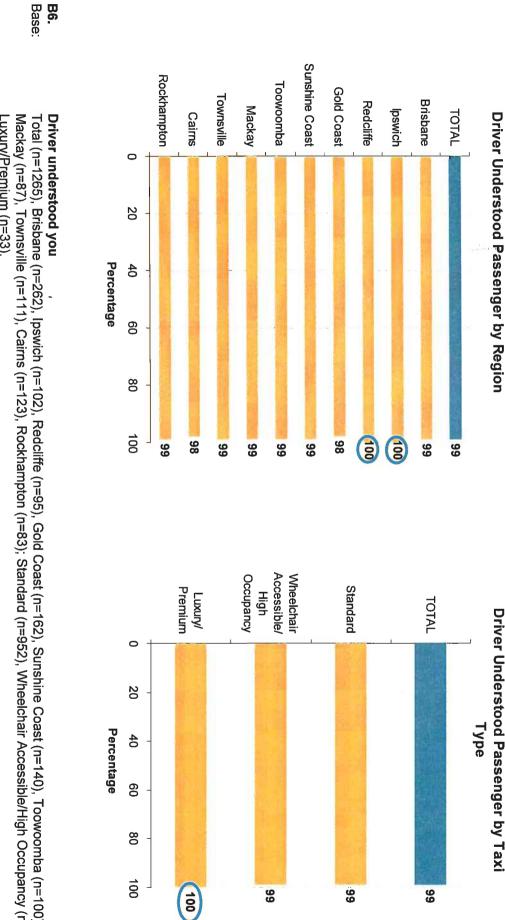
Driver well presented/groomed

Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/High Occupancy (n=248), Luxury/Premium (n=33).

Driver Understood You

By Region & Taxi Type

- The driver was able to understand the passenger in 99% of journeys taken.
- of the journeys taken at Ipswich and Redcliffe, and for those trips taken in luxury/ premium taxis. While proportions are quite stable across regions, it should be noted that drivers understood the passenger in 100%



Luxury/Premium (n=33). Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/High Occupancy (n=248), Note: Base:

as well as air conditioning changes

May include adjustments such as putting the windows down

Total passengers requested air conditioning adjusted (n=148)

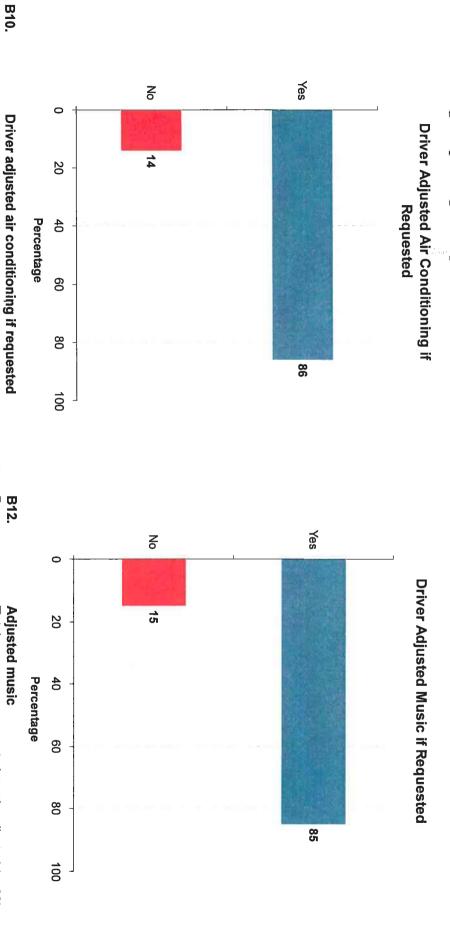
Base:

Total passengers requested music adjusted (n=82).

Driver Adjusted Air Conditioning and Music if Requested

- For journeys where the passenger requested the air conditioning adjusted, the driver complied in 85% of cases.
- Drivers adjusted the music (volume, radio station, on/off) when requested on 85% of occasions.
- air conditioning, but in some cases the passenger asked for a change and the driver ignored them. Passenger comments indicate that when a request to change air conditioning was not met, it was usually due to problems with the

hearing the passenger's request In regards to adjusting music, comments show that where a request for change was not met, it was due to the driver ignoring, or not

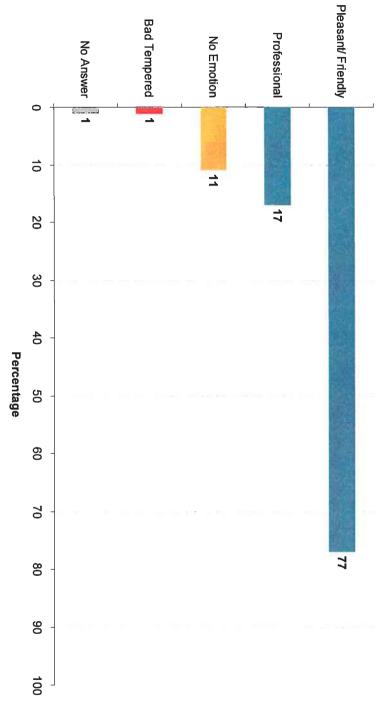


General Driver Attitude Throughout the Journey

- Drivers were rated as pleasant/friendly in 77% of journeys evaluated, and as professional in 17% of journeys.
- Only 1% of drivers evaluated were rated as being bad tempered.
- Passengers generally made positive comments about the driver's attitude.

about providing services to the passenger Comments regarding negative driver attitudes indicated that some drivers were rude to passengers, or grumbled

General Driver Attitude Throughout Journey



General driver attitude throughout journey

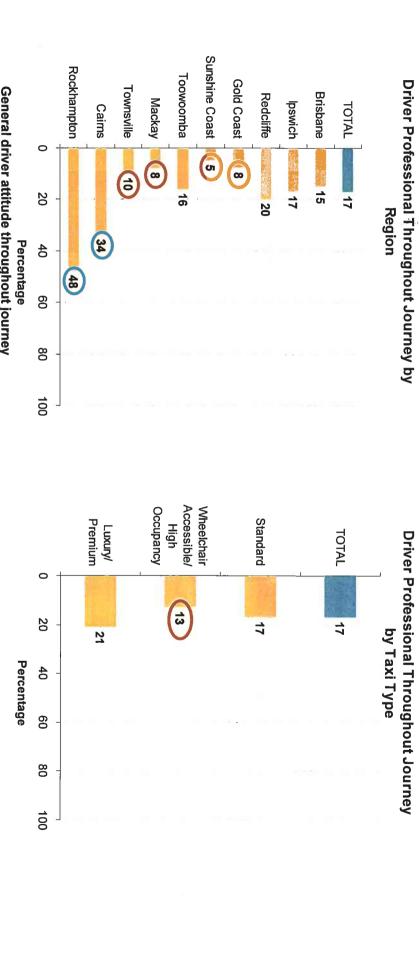
D1.
Base:
Note:

Multiple responses allowed for "Pleasant/friendly" and "Professional".

By Region & Taxi Type **Driver Professional Throughout the Journey**

significantly lower proportions of those in Gold Coast (8%), Sunshine Coast (5%), Mackay (8%) and Townsville (10%) were rated as professional Drivers in Cairns and Rockhampton were more frequently rated as professional (34% and 48% respectively) while

(13%).A significantly lower proportion of drivers of wheelchair accessible/ high occupancy taxis were rated as professional



General driver attitude throughout journey

(n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/High Occupancy (n=248), Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay Luxury/Premium (n=33)

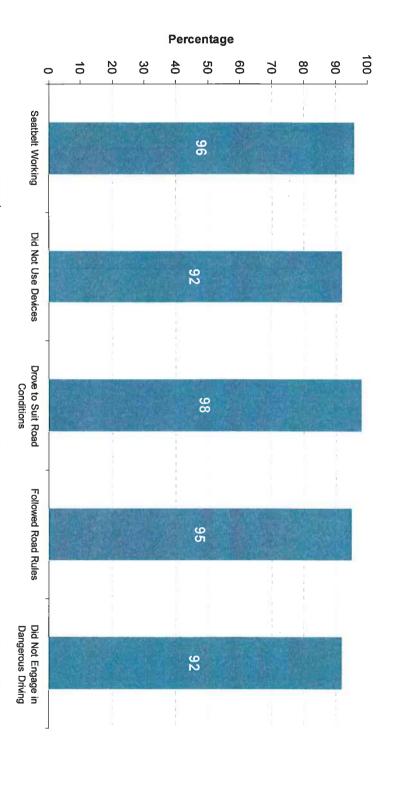
Multiple responses allowed for "Pleasant/friendly" and "Professional"

Note:

Base:

- 96% of taxis had seatbelts working in the seat the passenger first selected (they moved if the seatbelt didn't work).
- 92% did not use non-essential devices while driving (e.g. mobile phones, mp3 players etc.).
- rules (95%) and engaged in safe driving (92% i.e. did not engage in dangerous driving). While 98% of drivers drove to suit road conditions, marginally smaller proportions followed the road

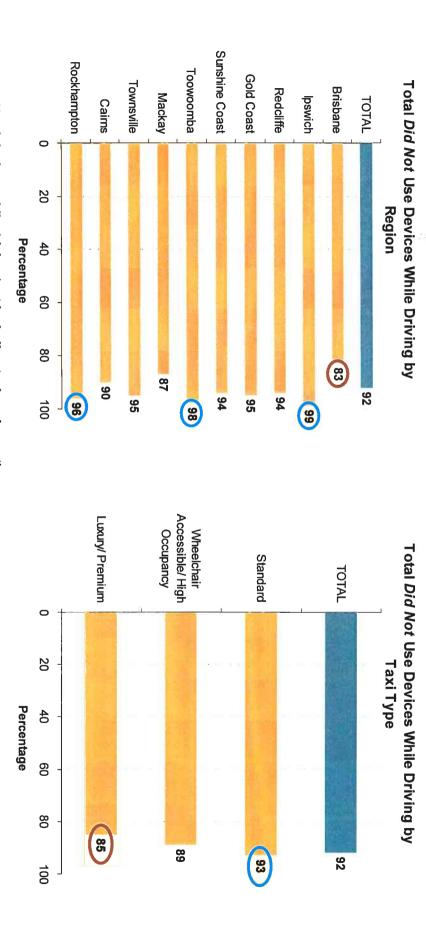
Safety



B8. Seatbelt working, B14. Used devices while driving (not including taxi equipment), B16. Drove to suit road conditions, B17. Followed road rules

Devices Used While Driving By Region & Taxi Type

- messaging/checking text messages, or listening to music. that drivers who used devices were often talking on a mobile phone (in some cases with hands free through headphones), In 92% of the journeys evaluated the driver did not use any devices while driving (excluding taxi equipment). Passengers indicated
- A significantly lower proportion of Brisbane drivers refrained from using devices while driving (83%).
- lower proportion of drivers used no devices while driving in luxury/premium taxis (85%). In standard taxis, drivers avoided using devices during a significantly higher proportion of journeys (93%), while a significantly



Used devices while driving (not including taxi equipment)

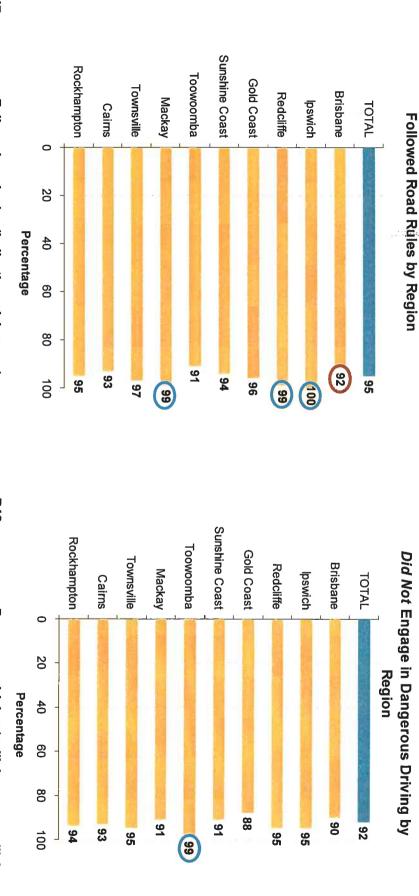
Luxury/ Premium (n=33). Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/ High Occupancy (n=248)

B14. Base:

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By Region Followed Road Rules & Did Not Engage in Dangerous Driving

- Road rules were followed in 95% of journeys evaluated.
- A significantly lower proportion of Brisbane taxis evaluated followed general road rules (92%), while higher proportions of Ipswich (100%), Redcliffe (99%) and Mackay taxis (99%) followed road rules.
- Toowoomba taxis (99%). In 92% of the journeys evaluated, the driver did not engage in dangerous driving. This proportion was significantly higher for



B17. Base:

Followed road rules (indicating, giving way)
Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140),
Toowoomba (n=100), Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83).

B18.

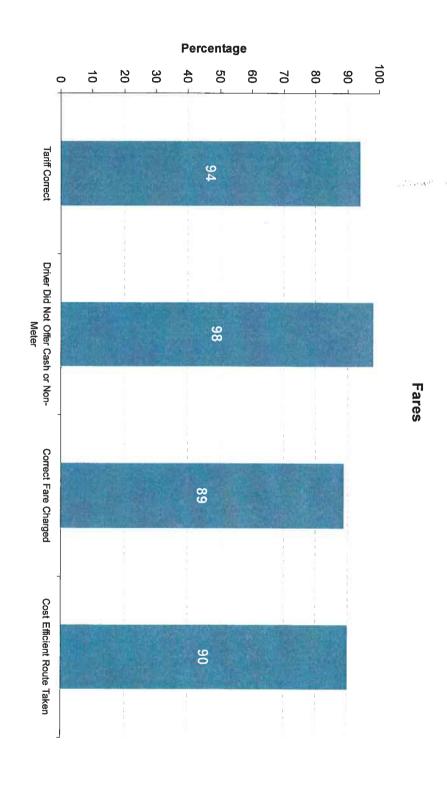
Base:

Dangerous driving (collision, near collision, speeding, ignoring traffic lights, stopping on yellow lines)

Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140),

Toowoomba (n=100), Mackay (n=87), Townsville (n=111),

- metered trip (1%). In 94% of trips the tariff applied was correct and on very few trips did the driver offer a cash or non-
- taken in 9 of 10 trips. Passengers considered that the correct fare was charged and that the most cost efficient route was

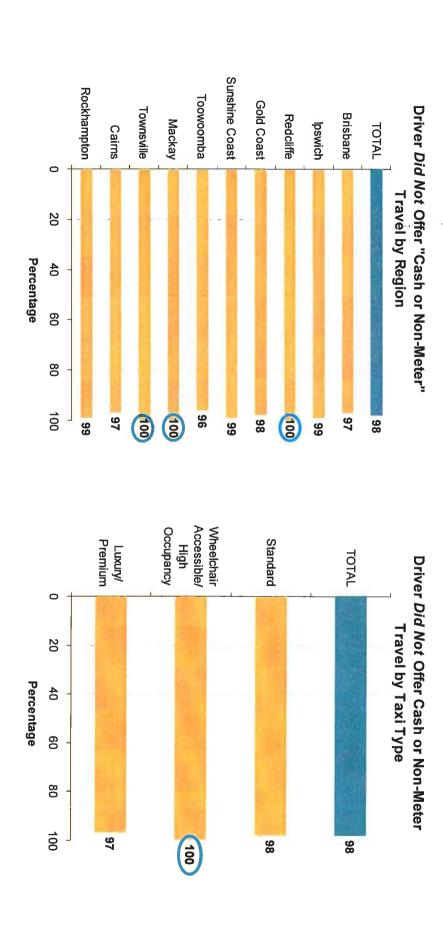


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Cash or Non-Meter Travel By Region & Taxi Type

- Passengers were only offered "Cash or Non-Meter Travel" in 1% of the journeys taken.
- the driver did not offer non-meter travel in Redcliffe, Mackay and Townsville or in wheelchair accessible/ high This proportion was relatively consistent across regions, although it should be noted that in 100% of journeys taken

occupancy taxis.



A12. Base:

Driver offered "cash or non-meter" travel

Premium (n=33) Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/ High Occupancy (n=248), Luxury/

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By Region & Taxi Type

- In 90% of journeys the passenger indicated that the driver took a cost efficient route (to the best of their knowledge).
- For only 3% of journeys did the passenger indicate that the route taken by the driver was not cost efficient.
- A significantly higher proportion of Toowoomba (97%), Mackay (100%) and standard taxis (94%) took a cost efficient route, while
- significantly lower proportions in Ipswich (82%) and in wheelchair accessible/ high occupancy taxis (89%) did so Comments about cost efficient route generally indicated that the driver went the best way, or took a short cut to miss traffic or
- other obstacles.

Sunshine Coast Rockhampton Toowoomba Gold Coast Driver Took a Cost Efficient Route by Region Townsville Brisbane Redcliffe Mackay **lpswich** 20 Percentage 40 60 80 82 87 87 90 90 90 93 100 94 97 100 Accessible/ Occupancy Wheelchair Standard Premium Luxury/ Driver Took a Cost Efficient Route by Taxi TOTAL 0 20 Type Percentage 6 60 80 89 90 94 100 94

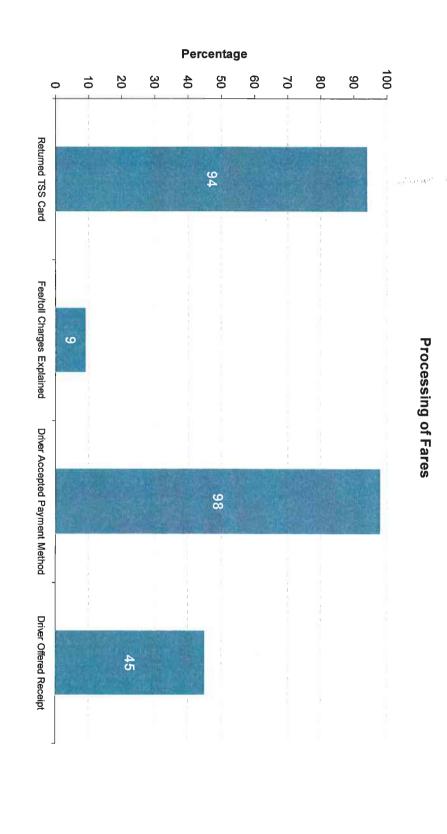
Used a cost efficient route

Premium (n=33). (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/ High Occupancy (n=248), Luxury/ Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100), Mackay

C11.
Base:

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the fees or tolls charged and 45% offered a receipt. and 98% of drivers accepted the payment method offered by passengers, just 9% of drivers explained While 94% of drivers servicing people with disability returned the TSS card without being prompted

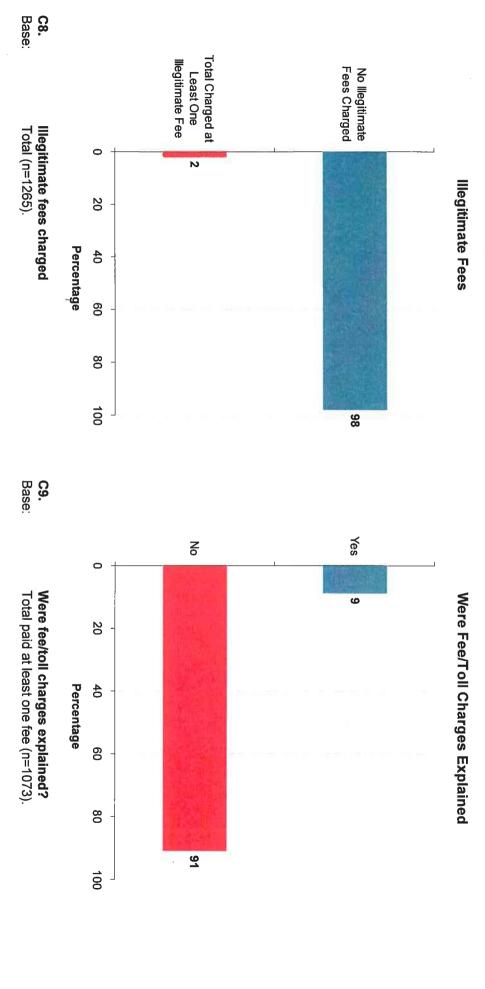


Illegitimate Fees & Were Fee/Toll Charges Explained

- In only 2% of the journeys evaluated was a passenger charged an illegitimate fee.
- fees were for (either unprompted or at the passengers' request). The remaining 91% of drivers did not explain what Out of all trips where at least one fee was charged (including legitimate fees), only 9% of drivers explained what the
- what fees they had been charged and why.

the fees charged were for.

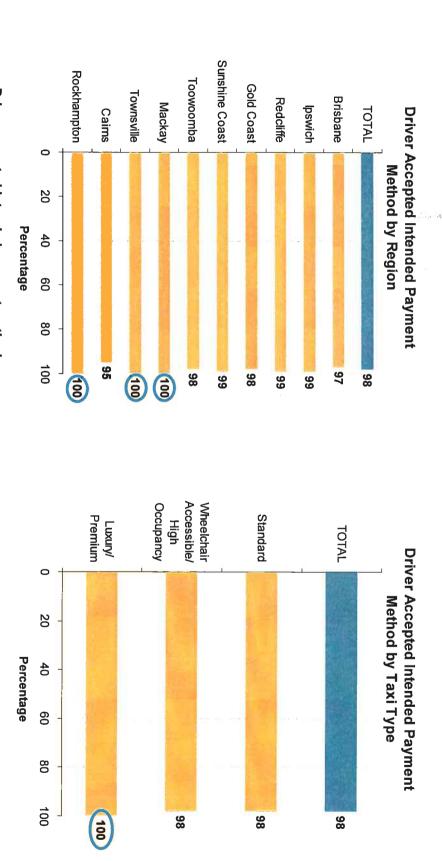
Negative comments regarding the explanation of fees and charges generally show that passengers were unsure about



Driver Accepted Intended Payment Method By Region & Taxi Type

- The driver accepted the passengers' intended payment method in 98% of all journeys taken.
- to accept various form of payment. In some cases the drivers specifically requested cash or were reluctant to process Comments regarding the acceptance of the intended payment method generally showed that the drivers were happy

an electronic payment.



Driver accepted intended payment method

Mackay (n=87), Townsville (n=111), Cairns (n=123), Rockhampton (n=83); Standard (n=952), Wheelchair Accessible/ High Occupancy (n=248), Luxury/ Premium (n=33). Total (n=1265), Brisbane (n=262), Ipswich (n=102), Redcliffe (n=95), Gold Coast (n=162), Sunshine Coast (n=140), Toowoomba (n=100),

Base:

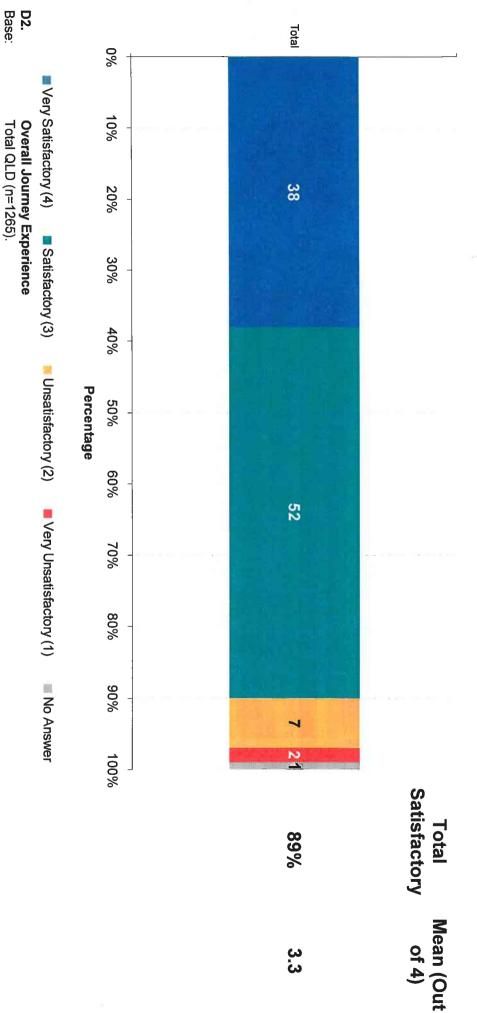
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Overall Journey Experience

- Almost 4 in 10 taxis trips (38%) were evaluated as being very satisfactory with more than half rated as satisfactory (52%).
- from "Satisfactory" to "Very satisfactory". The objective for the Department is to encourage the taxi industry to work on moving the majority of journey experience ratings
- Passengers generally used the comments to praise the driver for providing a satisfactory journey experience
- Comments regarding unsatisfactory ratings tended to explain why the journey was not satisfactory, such as errors with destinations

Overall Journey Experience

or speeding and dangerous driving.



- fares, driver service/characteristics and journey experience. still room for improvement in the taxi industry's performance, particularly in the areas of processing of score of 77% achieved. While a KPI score over 70% is generally considered to be satisfactory, there is In summary, the QLD taxi industry is performing quite well at this point in time with an overall KPI
- out areas of concern were observed that have not already been noted at the overall state level Performance was consistent across regions, times of day, and most other journey attributes. No stand
- recommended that the Department focus on: To summarise, performance is generally high across KPI measures. To improve performance it is
- Making the processing of fares more transparent by providing detailed itemised receipts;
- behaving in a professional manner; and Addressing customer service standards of drivers, in particular offering passengers receipts and
- Addressing incidences of dangerous driving such as speeding or weaving in and out of lanes through further driver training.